



*Wigan Borough
Clinical Commissioning Group*

**Child & Adolescent Mental
Health Services Local
Transformation Plan**



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Contents

Section	Contents	Page
1	Introduction	3
2	Greater Manchester Strategic Mental Health Context	4
3	What children and young people in Wigan need from their CAMHs	6
4	Wigan CAMHs offer	7
5	Developing the Wigan CAMHs offer	9
6	Transforming the Wigan CAMHs offer	12
7	Planning	13
8	Building capacity and capability	13
9	Roll-out the Children and Young People's Improving Access to Psychological Therapies programmes (CYP IAPT)	17
10	Developing an Evidence Based Community Eating Disorder Service	17
11	Improving perinatal care	18
12	Developing a joint training programme to support lead contacts in specialist children and young people's mental health services and schools.	18
13	Delivering our transformation plan	18
14	Supporting Documents	20

Wigan Borough Clinical Commissioning Group: Child and Adolescent Mental Health Service (CAMHs) Local Transformation Plan

1 Introduction

- 1.1 Wigan Council's **Deal for Children and Young People's programme** sets out plans to redesign children's services in Wigan Borough.
- 1.2 This plan, to which the CCG is jointly committed, will result in better outcomes, improved quality of life for children, young people and their families and make sure that we build resilience in our communities.
- 1.3 We know that we can do this and that it is the right thing to do because we have great aspirations for our children, young people and families.
- 1.4 The Deal programme sets out the approach to achieve our vision for children and young people in the borough.
- 1.5 It outlines the internal changes we need to make in our own workforce, enabling them to have a different conversation, undertake an asset based approach and co-design and co-delivery with partners and more importantly children, young people and their families.
- 1.6 Our **vision** is that the Children, Young People and families of Wigan Borough are **confident and resilient individuals who are connected to their communities and make an effective contribution as responsible citizens. They feel safe and care about their health, education and employment, and their community.**
- 1.7 The vision is built on the **principles** of public service reform in Wigan Borough:
 - Integration around the whole family and individual, not services or single issues;
 - Using intelligence together to target specific cohorts and areas;
 - Reducing the number of times that children, young people and their families have to tell their story by investing more time in getting to the heart of the problem in order to get things right first time and prevent problems;
 - Making the best use of community assets and investing in community led solutions where it is safe to do so;
 - Access to evidenced interventions, with a focus on dealing with the heart of the problem, building resilience and reducing demand;

- Testing innovative ways of working and scaling based on evaluation and cost vs benefit;
- A shared 'Deal' with the community that sets out commitments of public services and individuals, families and communities; and
- Understanding whole system demand and service use so that we can respond appropriately in a joined up way.

1.8 **Child and Adolescent Mental Health Services (CAMHs)** are a fundamental component of our children's services, and it is our ambition to redesign our CAMHs services using the principles outlined above to create an offer that will:

- Provide an integrated CAMHs Single Point of Access within the borough's Multi Agency Safeguarding Hub building on a One Front Door offer for all residents. The Community hubs will provide a point of access for all families as part of a universal offer, with targeted support being offered to those families most in need of a service;
- Create a CAMHs system with our education partners that will place integrated delivery models within the school setting; ensure system co-ordination with Education Staff, Targeted Education Support Services and Education Psychology Services;
- Ensure that GPs and their staff are equipped to provide preventative and early interventions to children and their families;
- Develop integrated delivery models with children's social care and youth justice that ensure a whole system approach for the most vulnerable children and young people;
- Develop a perinatal mental health pathway that is integrated within our New Delivery Models for Early Years; and
- Develop and implement a shared service delivery model for children with an Eating Disorder.

2. **Greater Manchester Strategic Mental Health Context**

2.1 Children and Young People's mental health forms an integral part of the Greater Manchester wide Health and Social Care early implementation priorities.

2.2 Devolution provides Greater Manchester (GM) with the opportunity to take advantage of its unique position and collectively respond to the challenges outlined within Futures in Mind and in doing so make a step change in the provision of services for the young people in Greater Manchester. The

timescale for submitting local transformation plans prohibited the opportunity to have a single CAMHS plan as part of Greater Manchester Health & Social Care Devolution, but Wigan will continue to work collaboratively to develop and deliver solutions across Greater Manchester where appropriate.

- 2.3 Mental health problems in children are associated with educational failure, family disruption, disability, offending and antisocial behaviour, placing demands on social services, schools and the youth justice system. Untreated mental health problems create distress not only in the children and young people, but also for their families and carers, continuing into adult life and affecting the next generation.
- 2.4 Greater Manchester is developing an all age Mental Health and Wellbeing Strategy that will provide an umbrella for our work on Children and Young People's mental health and the locality Transformation Plans.
- 2.5 Implementation of the strategy will redress the balance of services, increasing community based provision and early intervention reducing the need for higher level interventions and in turn delivering efficiencies through a reduction of high cost, intensive interventions and use of beds.
- 2.6 The GM strategy will focus on:
 - **Prevention** - with an understanding that improving child and parental mental health and wellbeing is key to the overall future health and wellbeing of our communities.
 - **Access** – improving our ability to reach all the people who need care and to support them to access timely and evidence-based treatment
 - **Integration** - many people mental health problems also have physical problems. These can lead to significantly poorer health outcomes and reduced quality of life. Through the strategy we will aim to achieving parity between mental health and physical illness.
 - **Sustainability** - In order to effect change for the long term the strategy will build on evidence from the innovations which have proven to have impact either in GM or elsewhere to challenge the way we plan and invest in mental health.
- 2.7 The redesign of CAMHS has been identified as a key delivery area in the Wigan 5 year locality plan, and this transformation plan will be used as a key driver for this wider piece of work.

3. What children and young people in Wigan need from their CAMHS

3.1 The redesign of our CAMHS services is built around the needs of children and young people in the borough and their families.

3.2 Our existing borough intelligence in relation to the mental health need of our children and young people has identified that:

- 12,000 (15%) C&YP in Wigan have universal mental health needs and would require support through school counselling services, the use of therapeutic mental health journals, nurture groups etc.
- 6,000 C&YP in Wigan between the age of 5-19 have additional mental health needs requiring additional support beyond that of the universal offer.
- 1,500 C&YP have complex MH needs requiring a multi-disciplinary approach with the support of CAMHS with a further 50 young people requiring specialist support.
- 20% of children in Wigan live in poverty the majority of which are aged 0-4 and up to 1000 0-4 year olds per year in Wigan have targeted and specialist need relating to attachment
- 60% of schools offer in house counselling.
- Wigan has a small but very complex cohort of young people who are at risk of multiple presentations at A&E and subsequent admission due to their acute presentation in relation to self harm.

More details are set out in appendix 1 (Closing the Gap)

3.3 The latest Children's and Young People's Mental Health Profile for Wigan Borough produced by Public Health England and the latest child health profile are attached as appendix 2 and appendix 3.

3.4 Wigan MBC is developing a Joint Strategic Needs Assessment (JSNA) site called Our Borough Story, but it is at an early stage.

3.5 Our plan is to develop a joint CCG/Local Authority comprehensive and more locally relevant approach to CAMHS intelligence linked to the Our Borough Story website.

3.6 There has been an extensive period of **consultation with children and young people** in the borough in relation to Emotional Health and Well Being.

3.7 This has been conducted through a number of established forums including Youth Forum, Youth Cabinet, SHOUT, and Voice's for Choices, (A specific

group for Children In Care and Care Leavers). In addition the voice of the child and family has been captured systematically from our advocacy service.

3.8 Through these consultations children and young and their families have told us that our borough would benefit from:

- Increased access points in the community;
- Support at an earlier stage;
- Reduced waiting times; and
- Having more input to their care plan.

3.9 We have developed a robust **consultation mechanism with our Education and Community Providers**, using videos and consultation packs, that is being delivered through PSHE&C in schools and in established forums for children and young people. This consultation period will formally end in the autumn and will be used to further refine our transformation plans.

3.10 Our ethos that children, young people and families are at the heart of service transformation can be strongly evidenced through the borough's Social Care Innovation Programme for Children on the Edge of Care due to complex mental health needs. A Service User reference group has been established to develop and implement our Bid. This group has evolved to have a wider remit and has been fundamental to the development of our transformation plan.

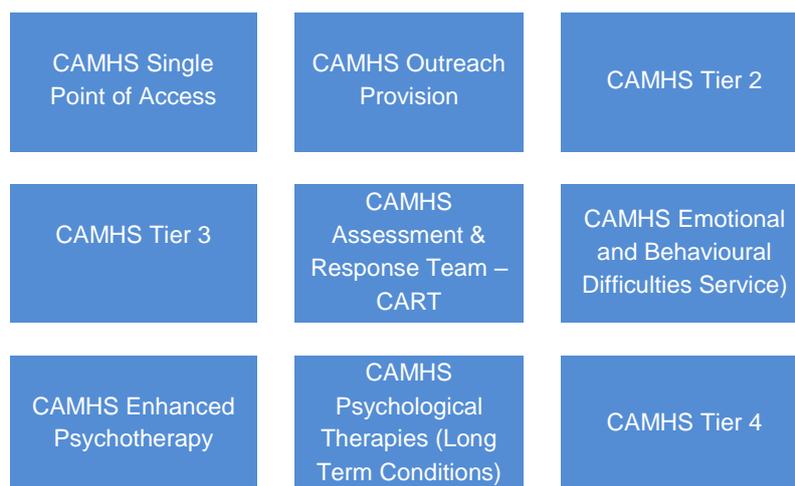
3.11 The CCG has met with young people at college and they have provided feedback about mental health.

3.12 Wigan is part of an existing CYP IAPT collaborative. The implementation of the CYP IAPT has been a catalyst for a cultural shift with our existing NHS Service Provider and a CVS Provider. CYP IAPT has resulted in a significant impact in relation to participation; providing children and young people an active role in the co design of their care plan. Systems have been embedded and staff have fully embraced practice. This practice is expected to provide significant intelligence that will inform service planning and future transformation.

4 Wigan CAMHS offer

4.1 Wigan Borough CCG and Wigan Council have joint commissioning responsibility for the borough CAMHS offer which has led to the implementation of partnership arrangements with our Provider Organisations.

4.2 Targeted, specialist and highly specialist mental health services available for Children and Young People in Wigan include:



4.3 Services provide a range of evidence based treatments including Cognitive Behavioural Therapy, Psychotherapy, family therapy, psychology include neuro assessments, behavioural assessments, parenting assessments, mental health risk assessments and other interventions as per NICE guidance. More details of the services are given in the service specifications attached in appendix 4.

4.4 The baseline investment by all local partners commissioning these services in 2014//15 is summarised in the following table:

Table 1: Baseline Investment 2014/15

	Investment 2014/15
Wigan Borough CCG	£2,803k
Wigan Council	£716k
NHS England	£997k
Justice Services	£70k

4.5 Details of investment by service are given in appendix 5 including:

- Spend (Wigan Borough CCG, Wigan MBC and NHS England);
- Activity (including referrals made, accepted, and waiting times; and
- Workforce information including numbers of staff, skills and capabilities.

4.6 We have not included information from schools, or any apportionments of universal spend at this stage (for example health visitors and school nurses) but this will be part of our development programme. The Local Authority provides additional investments that make a significant contribution to the wider CAMHS strategy through Targeted Education Support and Education Psychology Services, and identifying this investment will also be part of our development programme.

4.7 Wigan family welfare, a local Community and Voluntary Organisation are commissioned to provide Bereavement (£25k) Anger Management (£12k) and

Advocacy Services (£40k). The majority of interventions are discreetly based in the child's school to reduce the need to miss lessons to attend appointments.

- 4.8 The CCG and Local Authority are looking at wider alignment of resources between the two organisations, and innovative new ways of contracting in joint areas. CAMHS is being considered as a way of piloting this.

5. Developing the local CAMHs offer

- 5.1 The following sections set out the local initiatives that we are already putting in place to develop our local offer for CAMHs.

- 5.2 Wigan Council and Wigan CCG were awarded a £920,000 **Innovation Bid** by the Department for Education (DfE) in 2014 to find new and better ways to support children with complex mental health needs who are at risk of becoming a Child Looked After.

- 5.3 The project will focus on solving the complex relationship between social care, mental health care and crisis services for adolescents.

- 5.4 The outcomes for this cohort are extremely poor and they place demands on a range of statutory services.

- 5.5 It is our intention to redesign current services to support a new model of working that will achieve the following outcomes in the borough:

- A reduction in the number of young people becoming Looked After under section 20 status, due to parents/carers being unable to manage presenting risk in relation to complex mental health issues
- A reduction in the number of young people who become Looked After following discharge from an inpatient mental health setting
- A reduction in the number of young people being admitted to inpatient mental health settings
- A reduction in the number of Children Looked After accommodated in residential care provision
- An increase in the number of Children Looked After accommodated in Foster Care / Family Placements
- An increase in the number of young people who can remain in the care of the parent.

More details of this project are given in the summary in appendix 6.

- 5.6 A further initiative, using our partnership approach, lead to the development of our **universal mental health standards programme** within schools and specifically joint commissioned services for vulnerable children and young people with SEND, and or Children in Care or on the Edge of Care.

- 5.7 The delivery of '**Perfect Week**' within a local school community provided the CCG, LA and CAMHs Providers an opportunity to 'suspend the rules' and test alternative delivery model, with schools, universal health services and families.
- 5.8 The evaluation of 'Perfect Week' has provided the platform for our transformation plan and again demonstrates our ability to work effectively through collaborative mechanisms.
- 5.9 The CCG and Local Authority are signed up to the **Greater Manchester Crisis Care Concordat** (CCC) action plan and are members of the Greater Manchester Strategic Mental Health Strategic Partnership Executive, the delivery group of the Strategic Mental Health Partnership Board which has oversight of the Greater Manchester plan.
- 5.10 A local multi agency Crisis Care Concordat group oversees the local action plan. Membership of this group includes representatives from:
- Bridgewater Community Healthcare NHS Trust's CAMHs single point of access;
 - Specialist mental health provider, 5 Boroughs Partnership NHS Foundation Trust;
 - Greater Manchester West Mental Health NHS Foundation Trust substance misuse services;
 - ADDACTION Community Interest Company (CIC) substance misuse services;
 - Criminal Justice Liaison Services;
 - Youth Offending Team (YOT);
 - Greater Manchester Police (GMP);
 - Greater Manchester Fire and Rescue Service (GMFRS);
 - Wigan Safer Communities programme; and
 - Self Help Services Community Interest Company (CIC).

A dashboard is being developed that reflects the projects and is attached at appendix 7.

- 5.11 **The Early Detection and Treatment (EDIT)** team provides NICE approved treatments for young people from 14, who are at risk of developing a First Episode of Psychosis (FEP).
- 5.12 The service takes referrals from education, criminal justice services and health and social care professionals with education being one the higher referrers.
- 5.13 Work is underway to maintain the two week access to service standard in light of the new national guidance that states that Did Not Attend (DNAs) and cancellations do not stop the Referral To Treatment (RTT) clock.

- 5.14 The 5BP specialist mental health services have a dedicated **24 hour section 136 suite** based in the local mental health unit. It is envisaged that the use of the suite and the number of section 136 applications will reduce with the provision of the pathways project and non-medical crisis beds, which are now fully operational:
- 5.15 **Pathways project** - both GMP and the North West Ambulance Service now have the facility to contact a 24 hour assessment service to discuss service users in real time. The outcome can be:
- Assessment by the 24 assessment service;
 - Agreed plan of care for individual if already in contact with service which maybe immediate response or planned response next day through care co-ordinator;
 - Deflection to the Sanctuary project; or
 - Transport to Accident & Emergency for assessment by the Rapid Assessment Interface and Discharge (RAID) team if the risk is too high.
- 5.16 **Non-medical Crisis beds** - agreement has been made to commission three non-medical bed crisis beds for people aged 16 and over. This initiative will be supported by the local Home Treatment Team and stays will be restricted to three days and be agreed as a component of the service user's crisis plan. This initiative will link with the innovation project, which provides crisis care for children and young people who self harm.
- 5.17 An initial mapping exercise is underway led by **Greater Manchester Fire and Rescue Service** (GMFRS) to identify how much contact with services a small cohort of recidivist fire setting youths have and if so can there be a more integrated approach that may or may not require access to specialist CAMHs services.
- 5.18 **Secure Outreach** is commissioned from Bridgewater Community Healthcare NHS FT, including a specific remit for young offenders. The demand for this service is greater than the capacity currently commissioned. We are refining and scaling up the current service based on evidence of good practice, and developing a holistic service, linked to YOT, social care, education and early help services.
- 5.19 There have been no CYP returning from secure environments on welfare grounds in the last 3 years and a very small number of young people who have been sentenced on criminal grounds.
- 5.20 As part of a transition from secure provision back to the local authority CAMHs, Social Care and YOT colleagues will be essential to developing a successful transition and subsequent care plan. Any young people returning from secure environments will receive a holistic assessment and be

allocated to specialist CAMHs to develop and deliver components of the care plan.

- 5.21 Local expertise in relation to CAMHS support for **victims of sexual violence** is limited, and currently this specialist support is commissioned on a spot purchase basis from specialist providers.
- 5.22 CYP who are either perpetrating sexual violence or at risk of perpetrating are identified through the use of the Assessment, Intervention and Moving (AIM) framework, completed by either social care or YOT staff. Those identified at medium to high risk are referred to a collaboratively commissioned service for therapeutic intervention, which extends to family members.
- 5.23 There is an opportunity to enhance both these workstreams further through devolution and explore GM wide commissioning arrangements for these specialist services.
- 5.24 Wigan have established a **Child Sex Exploitation (CSE)** multi agency safeguarding hub to ensure a holistic approach to identifying and developing care plans for young people at risk of CSE. Furthermore a DfE Innovation Project between Wigan and Rochdale will inform future delivery models for CSE and the requirements of our CAMHs system

6. Transforming the Wigan CAMHS offer

- 6.1 Our transformation plan sets out the steps that we will take during 2015/16 to allow us to create the CAMHS offer set out in section 1.8.
- 6.2 The steps are based on
 - The CAMHS local transformation plan guidance;
 - Our self-assessment against the requirements of Future in Mind;
 - Consultation with all partners (including NHS England) and children and young people;
 - Building on the initiatives that we already have in place to develop the Wigan CAMHs offer.
- 6.3 In line with the guidance, the steps are summarised into the following sections:
 - Planning;
 - Building capacity and capability;
 - Roll-out of Children and Young People's Improving Access to Psychological Therapies programmes (CYP IAPT);
 - Developing an Evidence Based Community Eating Disorder Service
 - Improving perinatal care; and

- Developing a joint training programme to support lead contacts in specialist children and young people's mental health services and schools.

6.4 The steps are linked to an identified funding stream where new investment is needed. Details of the costed plans and Key Performance Indicators are set out in appendix 9.

7. Planning

7.1 Wigan's local transformation plan and declaration will be published on the websites for Wigan Borough CCG, Wigan MBC and all other local partners by December 2015. We will use some of the transformation funding to develop and consult on the final plan (**local priority stream 1**).

8. Building capacity and capability

8.1 The Deal for CYP in Wigan sets out our vision to build resilience and capacity in our communities. We will use the transformation funding to test new delivery models for CAMHs that are built out of the school system, and to inform wider transformation, including:

8.2 **Single point of access and one stop shop** - Our DfE innovation programme has provided the opportunity to test a one stop stop approach for young people on the edge of care through a flexible delivery model from a children's home and a peer support network for our foster carers.

8.3 The transformation plan funding will be used to build on this and integrate mental health into the development of the borough's One Front Door and Multi Agency Safeguarding Hub.

8.4 Through the transformation plan we will make sure that there is dedicated mental health input into wider testing of this alternative delivery model (**local priority stream 2**)

8.5 **Workforce development** - All our CAMHs provider workforce will participate in the Deal For Children and Young People Training programme.

8.6 The training programme will develop the capability of this workforce to deliver evidence based programmes based on CYP IAPT, and will ensure that children and families who require direct intervention can have timely access within the community.

- 8.7 This will provide a significant scale up of evidence based interventions within universal provision that will reduce demand within commissioned CAMHS provision (**local priority stream 3**).
- 8.8 **Improving communication and referrals** - Our aim is to link schools with Primary Care, which will need: consultation; support and advice; education and training and signposting by Primary care link workers (**local priority stream 4**).
- 8.9 **Peer support networks for young people and parents** will be developed within our Innovation Programme Young People's Reference Group.
- 8.10 The offer will be co designed the Reference Group, Service Users and Programme Staff.
- 8.11 The evidence and principles from the development of the peer support will inform our longer term transformation plan building a network of support out of our community.
- 8.12 **Raising Awareness** - The Transformation funding will support a campaign for children and young people by young people to:
- Raise awareness of mental health; and
 - Provide an understanding of self care strategies.
- 8.13 The campaign will be developed and delivered by our Young People's Council, to ensure mental health is 'everyone's business' (**local priority stream 5**).
- 8.14 **Encourage engagement and participation** - Transformation funding will supplement our existing 3rd sector local advocacy service to support children and young people in getting back in to mental health services and improve access to services (**local priority stream 6**).
- 8.15 **Appropriate support for CYP experiencing mental health crisis** - Our Innovation bid is testing a new delivery model for Young People who present with complex mental health needs that puts them at risk of being becoming accommodated as a Child Looked After, presenting at A&E or being admitted.
- 8.16 The development of an integrated assessment and single care planning delivery model will support YP to remain in the care of their family.
- 8.17 The outcome of this period of testing will inform our future delivery models and our approach to crisis care, including intensive home treatment where necessary.
- 8.18 **Extending our Rapid Assessment Interface and Discharge (RAID) Service** - the 24 hour, seven day a week service that supports people aged 18 and over

in Wigan's Accident and Emergency Department and hospital wards who have mental health needs.

- 8.19 The newly published pump priming investment funding for liaison psychiatry services in emergency departments will be used to develop the competencies of the RAID service to operate an all aged service.
- 8.20 The extension of the RAID service will support acute care colleagues in the management of young people with both risk and challenging behaviours.
- 8.21 The service will provide advice and support and behavioural management of young people, and will also provide the onsite support to facilitate early discharge planning and reduce the need to escalate to more intensive tier 4 solutions.
- 8.22 The service will also provide a training programme to embed the management strategies within the workforce on paediatric and A&E settings as per the adult model.
- 8.23 The extended offer from RAID and the Innovation Programme will be considered holistically to ensure a system wide pathway to respond to crisis, assessment, and appropriate discharge (**local priority stream 7**).
- 8.24 **Develop Pathways between the YOT and the Sanctuary** - The sanctuary is an overnight crisis facility that offers both telephone and face to face support for people aged 16 and above who are experiencing a mental health crisis that does not require medical interventions or whose risk is rated low.
- 8.25 It focuses predominately on people with common mental health disorders or acute emotional crises who would probably otherwise contact NHS services.
- 8.26 Pathways into the project have been agreed with the community mental health teams, GMP and North West Ambulance Service (NWAS) and work is underway to develop pathways between the YOT and the sanctuary for both young people in service and/or their carers.
- 8.27 **Implementation of best practice in transition** - Our aim is to have one transition plan which links the established transition pathways in health care with social care transition.
- 8.28 **Caring for Young People with Learning Disabilities and/or challenging behaviour** - a system of case management will be established and blue light and incremental CTRs will be incorporated with the CPA process, similar to the adult Learning Disabilities/autism complex care needs pathway for people at risk of admission or carer breakdown

- 8.29 The development of an all aged Community Learning Disability service in line with the aspirations of the Greater Manchester 'Fast Track' delivery site transformation action plan is underway.
- 8.30 This approach will eventually be able to track young people with LD/ Autism and challenging behaviour through the 'at risk' register and develop Positive Behaviour Support (PBS) plans to manage those behaviours from an earlier age through the expertise of the Additional Support Team and improve the outcomes for this cohort of people.
- 8.31 **A new approach for Vulnerable Young People** - In partnership with Young Minds we will develop a response to the CAMHS offer in relation to vulnerable young people with a particular focus on:
- Young People in Youth Justice;
 - Children and Young People with a disability and or special educational needs;
 - Black and Minority Ethnic Children and Young People;
 - Strengthening evidence based pathways for ADHD and Autism, particularly links with GPs, watchful waiting and parenting support; and
 - Children and Young People involved in the statutory system (Child Protection and Children Looked After).
- 8.32 This will inform the ongoing development of our transformation strategy (**local priority stream 8**).
- 8.33 **Integrating technology into the CAMHS service offer** - The Future in Mind report highlighted a significant gap in CAMHS data, and services have been mandated to begin collecting and reporting on a new Minimum Data Set (MDS) that is focussed on activity and outcomes, as a priority, no later than 1st January 2016.
- 8.34 We will use some of our transformation funding to make sure that all our providers achieve this.
- 8.35 The aim is to make sure that the data collected has meaningful use directly in therapy sessions to improve treatment experience and outcomes for young people, and that the data can be used to monitor the consistency and quality of treatment across services.
- 8.36 The data that we collect will drive improvements across our children and young people's' mental health services (**local priority stream 9**).
- 8.37 As part of Greater Manchester Health and Social Care Devolution, we will work collaboratively to connect the IT solution being developed as part of our local transformation plan with any Greater Manchester solution where there are efficiencies and economies of scale.

9. Roll-out the Children and Young People's Improving Access to Psychological Therapies programmes (CYP IAPT)

9.1 CYP IAPT service transformation continues to be embedded in the Ashton, Leigh and Wigan Partnership.

9.2 The partnership involves collaborative working between:

- Boroughs NHS Foundation Trust;
- Bridgewater Community Health Foundation Trust; and
- Wigan Family Welfare – 3rd sector provider.

9.3 Key areas of development have been in participation and advocacy supporting young people in accessing mental health services. The ongoing support of the initiatives set up through the project will ensure the positive work continues.

9.4 Additional funding (**local priority stream 10**) will:

- be used by the partnership to secure additional training in particular the use of outcome measures in supervision and clinical practice;
- Fund whole partnership events to share good practice and collaborative working; and
- Provide additional resources to support practice.

10. Developing an Evidence Based Community Eating Disorder Service

10.1 We will develop a Child and Adolescent Eating Disorder services (CAEDS) in collaboration with NHS Bolton CCG, using existing examples of good practice (eg from the local Wigan service) to ensure compliance with the Access and Wait Time Standards guidance (NHS England & NCCMH, 2015).

10.2 By 2020 we aim to achieve:

- a reduction in tier 4 admissions to 10-15% of young people receiving treatment;
- all young people referred to CAEDS will be seen within 4 weeks and urgent cases within 1 week;
- CYP IAPT fully embedded across footprint; and
- Creative co-located services to support 'one stop shop' approach to self management & recovery with increased use of technology.

10.3 Collaboration between Wigan and Bolton offers the opportunity to share and adopt good practice, future partnership innovations and a commitment to co-development with young people and families so that our approach will always be one of 'patients and parents as partners in care'.

10.4 Wigan Borough CCG will lead on the joint commissioning of this service (**local priority stream 11**)

11. Improving perinatal care

11.1 Our plans for improving perinatal care will follow based on the separate allocation and commissioning guidance which will be published before the end of the financial year.

12. Developing a joint training programme to support lead contacts in specialist children and young people's mental health services and schools.

12.1 Wigan Borough CCG is part of the Child and Adolescent Mental Health Service and Schools Link Pilot Scheme (see appendix 8 for details). As part of the transformation plan this pilot scheme will be extended to include models of engaging services for vulnerable children (**local priority stream 12**).

13. Delivering our transformation plan

13.1 As a borough we have high ambitions for our Children and Young People and, as such, we have put together an aspirational plan that will deliver the best possible outcomes to improve the mental wellbeing of such a valuable group.

13.2 Wigan Borough CCG has a proven track record in effective joint working in relation to CAMHs.

13.3 Through The Deal Programme for Children and Young People, we have an established governance mechanism that represents key stakeholders within the borough.

13.4 This has been ratified through the Health and Well Being Board who have delegated responsibility to the Children's Trust and the CAMHs Partnership Board.

13.5 Our Transformation plan will enable us to further enhance the partnership arrangements with our CAMHs Partnership Board (the current terms of reference are in appendix 10).

13.6 Through forums such as Schools Forum, key representation from our education settings has been identified.

13.7 We are working in partnership with our Young Person's Reference Group to ensure they are appropriately represented and participate within our Partnership Board Arrangements.

- 13.8 We will set up a local transformation plan delivery group which includes schools, CYP and parents to monitor progress against our plans.
- 13.9 As part of Greater Manchester Health and Social Care Devolution, we will be working collaboratively to develop and deliver solutions across Greater Manchester where appropriate.

14. Supporting Documents

Appendix 1: Closing the Gap



Closing the Gap
Draft Final v2.doc

Appendix 2: Wigan's Children and Young People's Mental Health and Wellbeing Profile



Children's and Young
People's Mental Health

Appendix 3: Wigan's Child Health Profile



ChildHealthProfile201
5-Wigan.pdf

Appendix 4: Service Specifications



CAMHS Single Point
of Access



CAMHS outreach



CAMHS Tier 2



CAMHS Tier 3



CART



CAMHS EBD



CAMHS - Enhanced
Psychotherapy



CAMHS -
Psychological Therapi

Appendix 5: Baseline investment 2014/15



Baseline investment
2014-15

Appendix 6: Department for Education Children’s Social Care Innovation Programme Wigan Council and Wigan Borough Clinical Commissioning Group Executive Proposal Summary



ExecSummaryDfEbid
FINAL.doc

Appendix 7: Crisis Care Concordat dashboard



Crisis Concordat
Dashboard.xls

Appendix 8: CAMHS and Schools Link Pilot Scheme



CAMHS and Schools
Link Pilot Scheme prop

Appendix 9: CAMHS Assurance Data Collection Template



CAMHS Data
Collection Template

Appendix 10: CAMHS Partnership – Terms of Reference



CAMHS Partnership
TOR.DOC

Appendix 11: Greater Manchester Devolution



Mental health
scoping paper v4.doc