

**Child and Adolescent Mental health Services Local Transformation Plan
Refresh March 2017**

Appendix 1

Wigan Future in Mind Delivery Group

Terms of Reference

Wigan has agreed a Child and Adolescent Mental Health Services (CAMHS) Local Transformation Plan that sets out Wigan's intentions to redesign the CAMHS system along the principles of Public Sector Reform and Wigan's Deal for Children and Young People.

The Wigan Future in Mind (FIM) Delivery Group is responsible for overseeing the effective delivery of the Transformation Plan and working within established governance arrangements to make sure that the Wigan Health and Wellbeing Board and Wigan Children's Trust are regularly updated with progress.

Aims

To enable it to effectively deliver its responsibilities, the FIM Delivery Group works within a set of key aims:

1. The CAMHS system in Wigan is closely aligned with national and regional strategy and quality standards;
2. CAMHS providers in Wigan work closely together to achieve best value;
3. Our wider stakeholders are kept informed and engaged with our work in Wigan;
4. CAMHS providers deliver high quality provision that realises improved outcomes for children and young people in Wigan;
5. There is a comprehensive understanding of the effectiveness of CAMHS provision in Wigan to allow remedial action to be taken where gaps are identified;
6. CAMHS providers are held to account and are challenged when their provision falls short of the required standards;
7. There is sufficient resource within the system to enable the delivery of high quality provision;
8. We are able to take advantage of opportunities to improve the delivery of CAMHS services in Wigan;
9. CAMHS providers in Wigan are effective in developing children and young people's independence and self-reliance; and

10. CAMHS providers in Wigan are able to keep children and those supporting them safe.

Objectives

The FIM Delivery Group will support these aims through the achievement of key objectives:

Aim	Objective
1. The CAMHS system in Wigan is closely aligned with national and regional strategy and ambitions	<ul style="list-style-type: none"> • The CAMHS Local Transformation Plan has clear links with national and regional intentions, particularly Closing the Gap, Future in Mind, and the Greater Manchester Locality Plan • The Local Transformation Plan is closely aligned with the Deal for Children and Young People • The FIM Delivery Group collaboratively reviews and responds to consultation opportunities to ensure that Wigan influences national and regional strategy • Joint commissioning arrangements are in place and utilised to align provision around strategic ambitions
2. CAMHS providers in Wigan work closely together to achieve best value	<ul style="list-style-type: none"> • Providers work collaboratively at strategic level through the FIM Delivery Group and associated sub groups to ensure effective delivery of the Local Transformation Plan • There are also clear examples of providers regularly collaborating at an operational level
3. Our wider stakeholders are kept informed and engaged with our work in Wigan	<ul style="list-style-type: none"> • Through effective governance arrangements, key stakeholders, including the Health and Wellbeing Board, and Children’s Trust are kept apprised of the work of the FIM Delivery Group, including progress on delivery of the Local Transformation Plan • An annual report is produced to raise awareness amongst wider stakeholders? • The minutes of the FIM Delivery Group are published?

<p>4. CAMHS providers deliver high quality provision that realises improved outcomes for children and young people in Wigan</p>	<ul style="list-style-type: none"> • CAMHS provision meets all quality standards, including NICE quality standards and pathways • System-wide KPIs are in place to measure the quality and impact of provision in Wigan • CAMHS services deliver evidence-based practice interventions • Robust multi-agency assessment, referral and care planning pathways and structures are in place to ensure that children and young people receive a seamless service • The CAMHS system in Wigan works in an integrated way with non-CAMHS providers, including those supporting children and young people with universal, targeted and specialist needs • Children, young people and their families are able to access provision when and where they need it.
<p>5. There is a comprehensive understanding of the effectiveness of CAMHS provision in Wigan to allow remedial action to be taken where gaps are identified</p>	<ol style="list-style-type: none"> 1. An annual needs assessment is completed across the CAMHS footprint to identify how effectively CAMHS services are meeting the identified need. 2. CAMHS provision is regularly monitored and reported to the FIM Delivery Group through performance dashboard systems 3. Learning from service user feedback is used to enhance FIM Delivery Group understanding of current performance and gaps
<p>6. CAMHS providers are held to account and are challenged when their provision falls short of the required standards</p>	<ol style="list-style-type: none"> 4. Effective governance is in place to support robust contract management and quality audit functions 5. Wigan Council and Wigan Borough CCG work together through joint commissioning arrangements to challenge providers
<p>7. There is sufficient resource within the system to enable the delivery of high quality provision</p>	<ul style="list-style-type: none"> • CAMHS services are regularly reviewed to ensure they are continuing to provide value for money • Joint commissioning arrangements are in place and utilised to maximise resource • Technological advances are utilised where feasible to improve the quality and accessibility of CAMHS provision
<p>8. We are able to take advantage of opportunities to improve the delivery of CAMHS services in Wigan</p>	<ol style="list-style-type: none"> 9. Where required, resource is obtained or made available to test and deliver identified improvements 10. The CAMHS workforce is supported in further learning and professional development 11. Identified best practice elsewhere is regularly reviewed and resultant learning is embedded within the CAMHS workforce

<p>9. CAMHS providers in Wigan are effective in developing children and young people's independence and self-reliance</p>	<ul style="list-style-type: none"> • CAMHS providers regularly use evidence-based tools and techniques to increase children and young people's resilience • Referral, assessment and care planning processes in Wigan establish/work from a comprehensive understanding of the child or young person's individual strengths/assets, developed through a 'different conversation'. • Children and young people are connected into community assets to help them maintain their progress
<p>10. CAMHS providers in Wigan are able to keep children and those supporting them safe.</p>	<p>11. There are safe and clear links between CAMHS providers and the Children's Safeguarding Hub</p> <p>12. Referral, assessment, and care planning processes in Wigan establish a comprehensive understanding of the risks to the child or young person and formulate clear and realistic plans for mitigating these.</p>

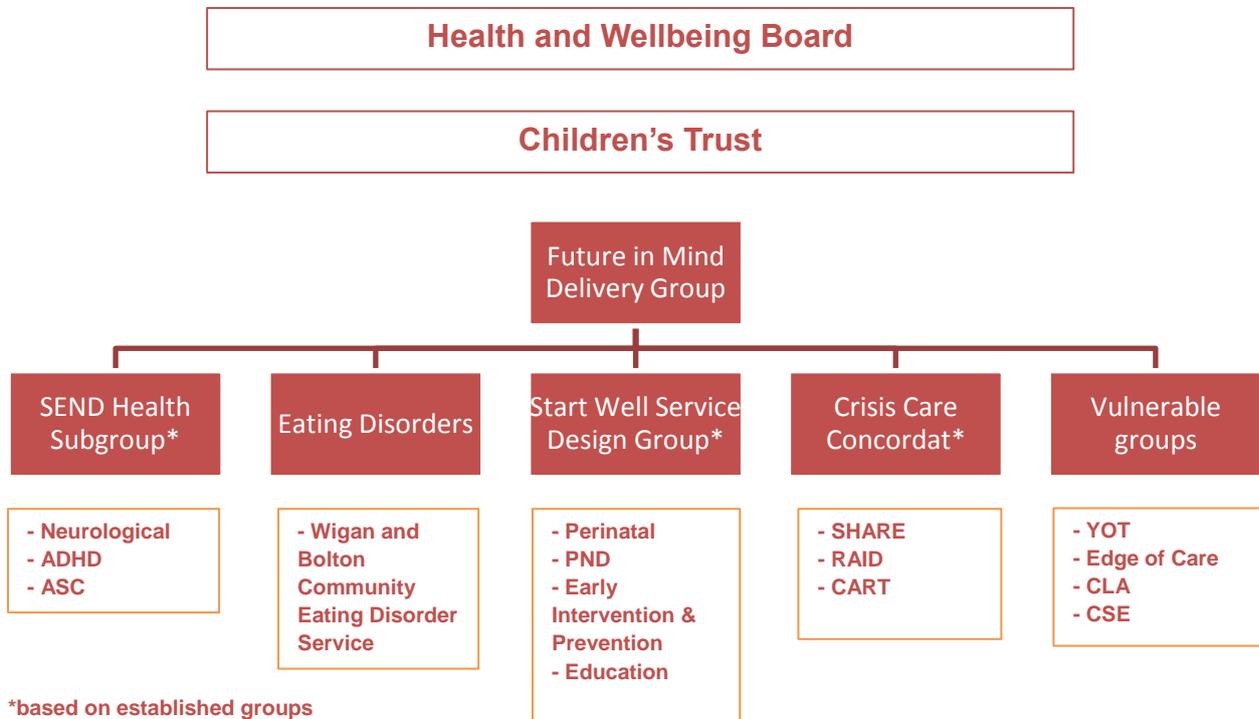
Core Members

- Wigan Borough Clinical Commissioning Group (CCG) Officer(s) and Clinical Lead (GP) – Co Chairs
- Wigan Metropolitan Borough Council (WMBC)
- North West Boroughs Healthcare NHS Foundation Trust (CAMHS Provider Service)
- Bridgewater Community Healthcare NHS Foundation Trust (Children's Community Health Services)
- Wrightington, Wigan & Leigh NHS Foundation Trust (Children's Acute Health Services)
- Wigan Family Welfare (Third Sector representative)
- CAMHS lead - NHS England Strategic clinical networks
- Stakeholders from Education

Each member organisation has a responsibility to report back through its own governance structures.

Governance

The FIM Delivery Group sits within the following governance arrangements:



*based on established groups

The FIM Delivery Group has the power to establish sub groups to deliver the CAMHS Local Transformation Plan, as defined above. It is anticipated that the focus and membership of these sub groups will be amended as implementation progresses, and that the membership of these groups may include individuals who are not part of the FIM Delivery Group. Where possible, each sub group should be chaired by a clinical lead.

Each sub group will provide a report on progress at each meeting of the Delivery Group.

The FIM Delivery Group will provide quarterly progress reports to the Children's Trust

Meeting Arrangements

The FIM Delivery Group will meet monthly, at 11:00am on the third Tuesday of every month unless there is a need to rearrange.

Review Date

The Terms of Reference will be reviewed annually every March, starting in March 2017.